

CERTIFICATE OF MEMBERSHIP

This is to certify that

**Ian Harper Carpet
Cleaner**
NATIONAL CARPET CLEANERS ASSOCIATION

Membership no. 4001

**has been elected as Associate Member
of the National Carpet Cleaners Association**

thereby signifying acceptance of the aims of the Association and being
afforded the rights and privileges of membership



Dave Wheadon
Chief Executive Officer

Valid to: 1/4/2022